

## Improving Acquisition and Distribution in Halton's Food Security Sector: Identified Outcomes and Actions

The following were identified by the Food Security Action Table:

Theme	Outcomes	Actions
Identifying Gaps, Overlaps and Complementary Initiatives	<p>Action Table will ensure:</p> <ul style="list-style-type: none"> <li>• strategic decisions are based on comprehensive sector knowledge to reduce overlap and support client need</li> <li>• gaps are identified in Halton's food security sector</li> <li>• collaborative initiatives support vulnerable residents in the community</li> </ul>	<p>Action Table members will:</p> <ul style="list-style-type: none"> <li>• utilize the Food Security Action Table's anchor statement to inform system planning and organizational decision making</li> <li>• provide updates on organizational strategic directions to identify opportunities for system alignment and to avoid duplication</li> <li>• encourage community groups interested in being engaged in the food security sector to leverage and partner with existing organizations</li> <li>• develop and maintain a resource map for Action Table members that shows the emergency and community food access points in the Region to assist in strategic decision making and referrals</li> <li>• create a sustainable process for connection and collaboration among Table members</li> </ul>
Benchmarking	<p>Action Table will ensure:</p> <ul style="list-style-type: none"> <li>• initial actions are identified to determine immediate and short term changes to improve acquisition and distribution</li> <li>• a future state and unified vision is identified for acquisition and distribution in Halton's food security sector</li> </ul>	<p>Action Table members will:</p> <ul style="list-style-type: none"> <li>• utilize process mapping to document current acquisition, distribution and storage practices in Halton's food security sector</li> <li>• complete a scan of similar agencies in other jurisdictions to identify best practices in food acquisition, distribution and storage</li> <li>• develop interim state recommendations to improve acquisition, storage and distribution</li> <li>• develop a desired state vision for acquisition and distribution in Halton's Food Security Sector</li> </ul>

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Standard Metrics and Centralized Data Services	<p>Action Table will ensure:</p> <ul style="list-style-type: none"> <li>• common metrics are used to make programming and sector related decisions that meet client needs</li> <li>• organizational and system-level decision making is informed by metrics measuring acquisition and distribution</li> <li>• the feasibility of a centralized client database aimed at improving client experience is assessed</li> </ul>	<p>Action Table members will:</p> <ul style="list-style-type: none"> <li>• identify common metrics that track acquisition, distribution and client need</li> <li>• identify requirements and assess feasibility of a metrics tracking and client management software</li> </ul>
Centralized/Pooled Buying and Coordination	<p>Action Table will ensure:</p> <ul style="list-style-type: none"> <li>• system efficiencies result in improved flow of food through the system</li> <li>• opportunities for shared services and infrastructure are maximized (e.g. transportation, storage space)</li> </ul>	<p>Action Table members will:</p> <ul style="list-style-type: none"> <li>• explore opportunities for 'just-in-time' delivery and bulk purchasing for items that demonstrate a cost savings</li> <li>• create a process to inform members when there are vehicles sitting idle that could be used for delivery. (Costs associated with operating the vehicles will be assessed prior to implementation to determine feasibility)</li> <li>• explore collaborative opportunities to leverage existing space and/or procure new storage space(s) within the sector</li> </ul>
Shared Resources	<p>Action Table will ensure:</p> <ul style="list-style-type: none"> <li>• opportunities for shared resources are maximized (e.g. staff, volunteers)</li> <li>• sector capacity for system coordination is increased</li> </ul>	<p>The Food Security Action Table will hire new staff to:</p> <ul style="list-style-type: none"> <li>• increase sector capacity for systems coordination to improve acquisition and distribution</li> <li>• improve understanding of food acquisition and distribution practices across the sector through documentation and analysis</li> </ul>

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	<ul style="list-style-type: none"> <li>client needs inform decisions about program planning, potential expansion and investments</li> </ul>	<ul style="list-style-type: none"> <li>define client needs at both a local and Regional level through collaborative data sharing and common client metrics</li> </ul>
Funding Source Alignment	<ul style="list-style-type: none"> <li>Local funders are informed, aligned and supportive of collaborative work and priorities set by the Food Security Action Table</li> </ul>	<p>The Food Security Action Table will:</p> <ul style="list-style-type: none"> <li>work with local funders in Halton to align funding in the food security space to the priorities of the Food Security Action Table</li> <li>encourage local funders to prioritize applications in the food security sector that contribute to the broad priorities of the Food Security Action Table</li> </ul>

**Themes:** High-level areas that the Food Security Action table will impact through specific actions. The theme areas were identified and recommended by Value Chain Management International who completed a consultation process with Food Security Action Table members.

**Outcomes:** The impacts and intended benefits that the Food Security Action Table are looking to have in each theme area.

**Actions:** The specific steps the Food Security Action Table is going to take to improve acquisition, storage and distribution in the food security sector.